



MINISTRY PAPER NO .... 28/20

**The Law Reform (Zones of Special Operations) (Special Security  
and  
Community Development Measures)**

**The Mount Salem Community Zone**

**Social Interventions (September 1, 2017- June 10, 2020)**

**June 14, 2020**

**Office of the Prime Minister**

# The Law Reform (Zones of Special Operations) Special Security and Community Development Measures

## Social Intervention Report

(September 1, 2017- June 10, 2020)

This Honourable House is being requested to note that after the enactment of the Law Reform (Zones of Special Operations) (Special Security and Community Development Measures) Act, the Prime Minister acting on the advice of the National Security Council declared Mount Salem the first Zone of Special Operations (ZOSO) on September 1, 2017.

Since the declaring of the zone, the Social Intervention Committee (SIC) has coordinated the implementation of a myriad of social services to the community. These Social Intervention are guided by a development framework approved by Cabinet and serves as a developmental roadmap with under seven pillars:

- i) Transformation of the Physical Environment;
- ii) Land Tenure (Land regularization);
- iii) Community Safety (Improvement in citizen perception);
- iv) Human and Community Development and Employment (Livelihood and skill development);
- v) Business and Economic Development,
- vi) Spiritual and Faith Based Intervention and;
- vii) Leadership.

The Social Intervention has been anchored in the Build Phase since February 2018 and since that period there have been significant achievements with respect to services deployed in the community, and an overall improvement in community safety and security, which have been anchored in the following theoretical approach:

1. Crime Prevention Through Environmental Design (CPTED)
2. Crime Prevention through Social Development (CPTSD)

### SUMMARY OF KEY SUCCESSES IN THE ZONE:

Developments within the zone over the last three years have achieved most of the quantitative and qualitative targets. These include:

1. Significant infrastructure works completed for roads and drainage effecting the entire community, with direct beneficiary of over 4000 residents;
2. Improvement in basic utilities including regularization of NWC for over 500 residents;
3. Over 4000 meters of roadway affected and eight (8) of nine (9) lanes completed; and
4. Skills training, and other soft initiatives including summer camps, and programmes to address literacy and numeracy completed benefitting over 150 youth.

The approximate cumulative value of projects executed in the community to date is in excess of J\$185M.

### **NEW ACTIVITIES SINCE REPORT ON APRIL 9, 2020 IN MOUNT SALEM**

1. New round of vector control and community sanitization, with over 16 truckloads of non-household garbage removed from the community during the period.
2. Advanced procurement selection of a contractor to execute the rehabilitation of the community centre.
3. One additional roadway (Coconut Palm) in the community was paved.
4. Over 200 residents were supported with care packages through partnership with the Private Sector Organization of Jamaica (PSOJ), the St James Police and the Mount Salem Community Development Committee (CDC).
5. Printed materials were delivered to over 50 students on an ongoing basis to supplement their online and distance learning following COVID-19 school closures. This programme will be continued to facilitate and support a further number of 200 students.

### **PENDING PROJECTS - WORKS**

The most significant project that remains pending for implementation are the:

1. The Mount Salem Primary and Infant School - Design works are completed, however, following consultations with the Ministry of Education, further amendments are being done to the proposed design and scope of works, which has shifted the timeline for tendering activities. Development and implementation are now earmarked for 2020. The project is to be funded by the Jamaica Social Investment Fund (JSIF) through the Caribbean Development Bank BNTF. The project remains inactive.
2. Mount Salem Police Station and Health Centre – Mount Salem Police Station was tendered and is currently being evaluated. This rehabilitation will be funded through the EU Poverty Reduction Programme. The budget is in place and pending EU final approval. This project remains under active consideration for implementation in 2020.

The Tables below provide an outline of the progress of the social intervention components in the Zone, as well as the various agencies that have marshalled or contributed to the delivery of the components, notably the following:

The Jamaica Social Investment Fund (JSIF)  
The Registrar General's Department (RGD)  
The Social Development Commission (SDC)  
The Jamaica Constabulary Force (JCF)  
The Jamaica Defence Force (JDF)  
Mount Salem Community Development Centre (CDC)  
The Ministry of Education, Youth and Information (MEYI)  
The Ministry of National Security (MNS)  
The Ministry of Labour and Social Security (MLSS)  
The Ministry of Economic Growth and Job Creation (MEGJC)  
The Ministry of Tourism  
The HEART Trust NSTA  
The Housing Opportunity Production and Employment (HOPE) Programme  
Peace Management Initiative  
Fight for Peace  
J. Wray & Nephew  
Housing Agency of Jamaica (HAJ)  
National Land Agency (NLA)  
National Housing Trust (NHT)  
Office of the Utilities Regulation (OUR)  
St. James Public Health

The Zone has achieved a high level of development overall, and currently can be considered a model space in respect of transformation through the ZOSO.

In light of the COVID-19 pandemic, ongoing activities and programmes in the space have been curtailed in keeping with the recent orders of the Government.

**TABLE 1: INTERVENTIONS SUCCESSFULLY IMPLEMENTED IN THE MOUNT SALEM ZOSO SINCE SEPTEMBER 1, 2017**

DEVELOPMENT STRATEGY	INTERVENTIONS	AGENCIES	OUTPUT
<p><b>Crime Prevention Through Environmental Design</b></p>	<p>1. Road Improvement Works</p>	<p>NWA</p>	<p>Road rehabilitation:</p> <ol style="list-style-type: none"> <li>1. Piggot Street - 300meters</li> <li>2. Crawford Street- 550meters</li> <li>3. Pedlaz Lane – 400meters</li> <li>4. Mt Salem Main Road -1630 meters</li> <li>5. Barnet View Main Road – 700 Meters</li> <li>6. Other roads in Zone - ( approx.) 500 Meters</li> <li>7. Coco palm - Approximately 500 Metres</li> </ol>
	<p>2. Drain Cleaning &amp; Removal of solid waste</p>	<p>NWA</p>	<ul style="list-style-type: none"> <li>▪ Three drains cleaned and the removal of 24 truckloads of bulky waste from the community.</li> <li>▪ A further 16 truckload removed since April 2020</li> <li>▪ Main drains through community rehabilitated, with the community providing all the labour for the works.</li> </ul>

	<p>3. Rodent Control</p> <p>4. Zinc Fence Substitution</p>	<p>St. James Public Health</p> <p>JSIF &amp; Ministry of Economic Growth and Job Creation</p>	<p>▪ 79 community members received short term employment</p> <p>Community wide programme that significantly reduce the rat and rodent population.</p> <p>1300m of zinc fence to be removed and replaced with block and steel wall along the following streets:</p> <p>Peddlas lane 108.5 Meter          Corners lane 65 Meter          Crawford Street 241Meter          Crawford to          Piggot street 40 Meter          Richardson crescent 123meter          Coconut palm 81Meter          Coffee lane 95Meter          Campbell lane 215Meter          Katon lane 111Meter          Clarke street 70 Meter</p> <p>Over 100 community members directly benefitted from employment on the project.</p> <p>Directly impact over 82 homes in the community.</p>
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<b>Crime Prevention Through Social Development</b>				<ul style="list-style-type: none"> <li>▪ Capacity building of 25 community leaders including action planning and drafting of development plan.</li> <li>▪ 97 students received supplies for back to school, inclusive of uniforms and books.</li> <li>▪ Over 100 residents received support through the church at a community fair hosted by the church.</li> <li>▪ 15 residents completed training and graduated with level I in Construction management</li> <li>▪ Over 230 birth certificates were provided since ZOSO was declared.</li> <li>▪ Over 2000 services delivered through two fairs. Including medical, dental and the provision of civil documentations (Birth certificate/TRN)</li> </ul>
5. Training of Community Based Committee (CDC)	MNS & JSIF			
6. Back to school support (September 2017)	JSIF & Other SIC Agencies			
7. Faith Based Organization Community Out each	Mount Salem SDA Church			
8. Skills Training	HOPE; HEART Trust NSTA			
9. Civil Registration	JSIF			
10. Community Services Fair	JSIF/ SIC Members			

11. Unity Concert	Ministry of Tourism/ JCDC & SIC partners	<ul style="list-style-type: none"> <li>▪ Cultural showcase in the community, including talent show and games.</li> </ul>
12. Sports/ Recreation( Domino Tournament)	SDC	<ul style="list-style-type: none"> <li>▪ Over 80 community members directly participated however over 200 residents indirectly benefitted</li> </ul>
13. Parenting Support	National Parent Support Commission	<ul style="list-style-type: none"> <li>▪ 20 parent mentors trained on proper parenting and soft skills;</li> <li>▪ Establishment of a physical Parent Place in the ZONE with support from USAID.</li> </ul>
14. Summer Camp 2018	JSIF	<ul style="list-style-type: none"> <li>▪ Over 150 students were engaged in a six-week summer Camp during June-July 2018. Children were exposed to digital animation, and other areas to include personal development.</li> </ul>
15. Health and wellness	St. James Public Health	<ul style="list-style-type: none"> <li>▪ Over 800 residents from the Zone has accessed healthcare services, including home visits. The range of services access included: Antenatal Care (20 persons) Dressings: over 120 persons Child Health: Over 64 Curative: Over 264 persons</li> </ul>



	16. Community Linkup	Mount Salem CDC & Joint Forces	<ul style="list-style-type: none"> <li>▪ The Mount Salem CDC and the Joint Forces had a joint initiative in November 30, 2018, where they interacted with the community-cookout and sport. It formed part of building positive network and partnership with the community. The event was also symbolic as it was held during Police week 2018.</li> </ul>
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**TABLE 2: INFRASTRUCTURE IMPROVEMENTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO (2020-2021)**

**(Crime Prevention through Environmental Design)**

INTERVENTION	ACTIVITIES	OUTPUT	BENEFICIARIES	STATUS
Upgrade to the Physical Environment	<p>Rehabilitation of Mount Salem Primary and Junior High School and Development of a new State of the Art Infant School</p>	<p>Rehabilitation of the Mount Salem Primary and Junior High School: Scope A new State of the Art Infant School to be developed :</p> <ul style="list-style-type: none"> <li>a. construction of a four classroom infant school block with bathroom and classrooms</li> <li>b. Construction of the perimeter</li> </ul>	<p>1. Over 500 students</p>	<p>Approval received from the Caribbean Development Bank. Further adjustments to design being completed following consultations with the MOE. Still in planning for implementation.</p>

fencing for the infant school, undertaking of termite treatment for the compound.

- c. The project will also involve the construction of tertiary sewer system.

**Scope  
Primary School  
Section**

- a. construction of a classroom block and associated link ways,

- b. rehabilitation of the sanitation block,

- c. Rehabilitation of School

		<p>Infrastructure such as the kitchen, existing bathroom blocks,</p> <p>d. Undertaking of termite treatment for the compound.</p> <p>e. The project will also involve the rehabilitation of existing sewer system network.</p> <p>f. The project will also consider equipping of school furniture for students and teachers occupying the newly</p>		
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<p><b>Upgrade to the Physical Environment</b></p>	<p><b>Land Regularization</b></p>	<p>constructed classrooms.</p>	<p>Through a major partnership among JSIF/ NHT / HAJ and NLA the current spatial layout within the Zone will be formalized. This will include:</p> <ol style="list-style-type: none"> <li>1. Subdivision designed and land holdings being regularized</li> <li>2. Overlay subdivision to incorporate the improved roadwork and related infrastructure which will form the basis for the splintering of titles</li> </ol>	<p>The entire community will benefit</p>	<p>Survey completed and findings presented to the ONSA. Joint Agency approach including HAJ/NHT/ NLA and JSIF engaged to draft development in an appropriate framework for resettlement and development of suitable housing solutions. Activities still being jointly executed among the partners.</p>
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<p style="text-align: center;"><b>Upgrade to the Physical Environment</b></p>	<p><b>Electricity Regularization</b></p>	<p>National Energy Solution Ltd( formerly REP) have started planting poles in the community</p>	<p>Entire ZONE is slated to benefit from the improved delivery and regularization of electricity</p>	<p>Pilot project between JSIF/JPS and Ours. A technical presentation to be made to the Cabinet secretary on February 3, 2020. Intervention skill under consideration.</p>
	<p><b>Water Regularization</b></p>	<p>NWC is ongoing with their improvement to both water distribution and quality of access to the residents.  As part of the coordinated approach, laterals are being included to ensure, the roadworks are not disturbed once they have been completed</p>	<p>NWC will continue to target the entire zone.</p>	<p>Over 500 households have benefitted to date from improvements in the quality of distribution and bills adjustments.</p>

**TABLE 3: SOCIAL SERVICES PROJECTS IN ACTIVE IMPLEMENTATION IN THE MOUNT SALEM ZOSO  
(2020 – 2021)**

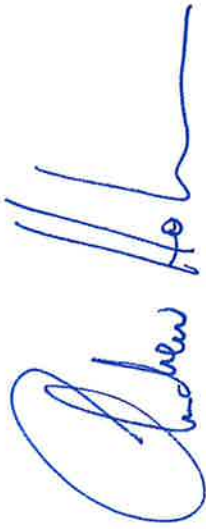
**(Crime Prevention through Social Design)**

INTERVENTION	ACTIVITIES	TARGET	BENEFICIARIES	STATUS
Vocational Skills	Skills Training programs: Welding & general construction)	Skills training for at risk youth within the Zone	Four students are being trained in Event Management with the Main Event Training Institute	Completed.
Sport/ Recreation Development	Community Sports Programme	A comprehensive sports programme which will include the major sports;  Objective to use sports to unify community;  Participants including unattached youth will also be targeted at the games for skills training and other support.	Estimated to impact the entire community	Activity cancelled.

<p><b>Entrepreneurship &amp; Business Development</b></p>	<p>Entrepreneurship Programme: [ Grants, business training and equipping, regularization support (permits and licenses</p> <p>Approximately 10 Enterprises (J\$ 10 million potentially available for business startup)</p>	<p>An unlimited number of applicants were invited to submit proposals for funding between J\$1.5M and J\$2.5 million in the business support.</p>	<p>Applications were received from 14 enterprises in the zone. Nine (9) of the 14 enterprises submitted strong business proposals that have been shortlisted.</p>	<p>Beneficiaries received training and capacity building. Procurement process for equipment has commenced. Contracts have been awarded and equipment scheduled for delivery is by April 30 2020.</p>
<p><b>Community Safety and Security</b></p>	<p>Neighbourhood Watch : [ Capacity building ]</p>	<p>3500 residents; 20 Residents trained as curfew monitors by the JCF.</p>	<p>3500 residents; 20 Residents trained as curfew monitors by the JCF.</p>	<p>Training completed during November 20-21, 2019. Baseline work ongoing. COVID-19 restrictions have affected further activities to strengthen their capacity.</p>



	Youth Clubs : [ Capacity building / Grants ]	Grant Support to youth groups in the Zone.	Four youth groups will be targeted for grant funding to execute programmes and to strengthen their operations	Cancelled.
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**Andrew Holness ON, MP**  
**Prime Minister**

**June 15, 2020**

